





MORE THAN 45 YEARS AND STILL UNCOMPLICATING THE WORLD OF LOGISTICS

Jørgen Jessen & Allan Melgaard joint CEOs and private investors in Mahé Freight. Co-owners of Mahé with Lehman Nordic

Exceeds DKK 1 billion in yearly revenue. Present > 13 countries, incl. Scandinavia, Hong Kong and the US

Sold to Odin Equity, Mahé merges with ScanAm. Founding of Scan Global Logistics

Enter into a strategic alliance partnership with Transgroup Worldwide Logistics

> Henrik von Sydow appointed CEO of Scan Global Logistics

Exceeds 10% organic growth for the third year in a row, twice the market growth

Preparing sale of SGL Mahé Euro

Allan Melgaard appointed Group CEO of Scan Global Logistics. Acquisition of Airlog Group and

CrossEurope

Issued senior secured bond loan of EUR 215 million followed by EUR 8 million within a total framework of EUR 315 million, replacing the existing bonds until the vear 2024

Acquisition of IQS Group, BK Spedition, IC Logistics, and SGL Spain. SGL Express Courier and SGL E-Commerce established as an independent company

Issued new bonds EUR 150 million of senior secured fixed rate bonds under a framework of EUR 350 million

Acquisition of Werner Global Logistics (Air & Ocean activities), Grupo Contenosa, Orbis, and Horizon International Cargo.

Start-up activities in France, South Africa, Togo, Benin, the UAE, Greenland, and the Faroe Islands.

Acquisition of ETS Transport & Logistics (Germany), Sand Road Freight (Denmark), Belglobe Sàrl (Switzerland & Mexico), 3PL (USA), FLS - Freight & Logistics Solutions (Portugal), Global Cargo Inc. (USA) and GPX DA (Norway).

Start-up activities in Kenya and Romania.

CVC Capital Partners Fund VIII (CVC) acquired a majority shareholding in SGL from current investor AEA, remaining a minority shareholder.

Nils Smedegaard Andersen was appointed Chairman of the Board, and Thomas Nieszner joined the Board of Directors.



Transport founded

> Preparation for sale and merger

of Danish PR Shipping

> Henrik von Sydow appointed Chairman of the board

Interexpress Sweden (Road)

> firm AEA Investors Issued senior secured callable bonds of DKK 625 million and USD 100 million

SGL Group and

Transgroup sold to

U.S. private equity

until the year 2022

Freight in Australia and Macca Logistics in Africa

The SGL fulfillment center network in North America, Asia, and Europe launch plug-and-play fulfillment solution to target the expanding e-commerce market

Post Nord AB (Sweden). Start-up activities in Poland, the Czech Republic, and Cambodia with a subsequent asset deal

Introduced a new sustainability strategy and published our first standalone sustainability report

Subsequent bond issue of EUR 27m within existing framework of EUR 315 million

Acquisition of Sea-Air Logistics Ltd. (Hong Kong), Gelders Forwarding (Netherlands), Advection Logistics (Hungary), and American Freight Lines (Germany-US), strengthening our overall activities within air, ocean and automotive logistics.

Start-up activities in United Arab Emirates, Sri Lanka, and Laos.



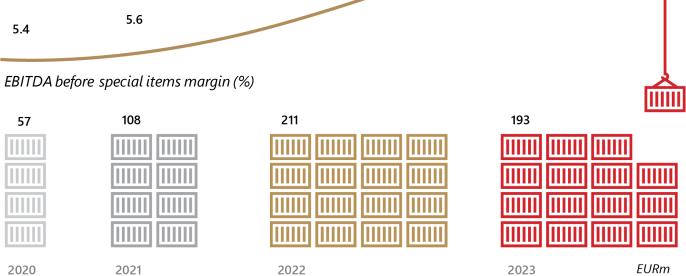
Mahé

Freight

founded

PERFORMANCE HIGHLIGHTS

6.3



SOLID EBITDA*

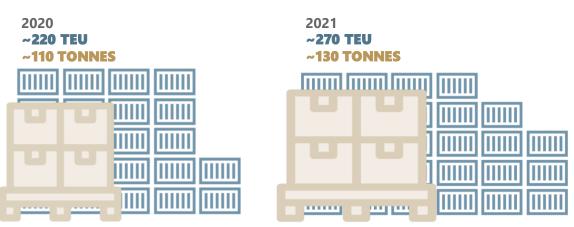
In 2023, SGL Group leveraged on its diverse business model and accomplished an EBITDA* of EUR 193m compared to the all-time high of EUR 211m in 2022.

*Before special items

STEADY VOLUMES

Despite the challenging macro- and geopolitical environment, SGL Group was able to maintain ocean freight volumes on par with 2022 through solid ocean performance. Air freight volume experienced solid growth compared to 2020/2021 and only declined 12% compared to 2022 as there was a significant shift from ocean volumes to air freight volumes due to high ocean freight rates.

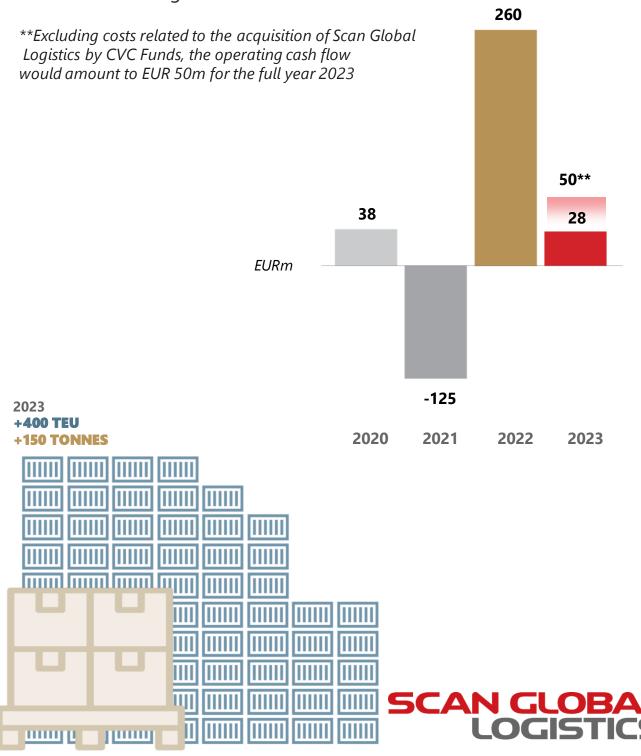
The development in TEU (Twenty-foot Equivalent Unit) and Tonnes shown below are all reflected in thousands.





OPERATING CASH FLOW

The operating cash flow amounted to positive EUR 28m in 2023 despite the challenging environment, following the record year 2022. The operating cash flow in 2023 was negatively impacted by the acquisition of the SGL Group, the development in net working capital and effect of increased financing of bonds.



HIGHLIGHTS 2023

STRATEGIC HIGHLIGHTS



A- RATING

Maintained the A- score in our second year of disclosing to CDP (Carbon Disclosure Project), confirming our position in the 'Leadership' category, which recognises companies for implementing best practices on climate action.



+50 COUNTRIES

SGL continues to progress well on its diverse pipeline of acquisition opportunities and materialised six acquisitions in 2023 (one with closing in 2024), establishing platforms in Switzerland and Portugal, and further strengthening the platforms in Denmark, Germany and the USA. Greenfield activities include geographic expansion to Kenya and Romania. With the combination of acquisitions made and greenfield activities, SGL is now operating in more than 50 countries.

NET PROMOTER SCORE

SGL achieved a best-in-class NPS score of 61 in 2023 compared to both mid-marked peers and largest freight forwarders. This is an improvement from the score of 53 in 2022.





B RATING

S&P has affirmed 'B' rating and **revised outlook to Positive**. Fitch has affirmed 'B' rating with Stable outlook and rated the Bonds 'B+'.



NEW MAJORITY SHAREHOLDER

In 2023, SGL was able to announce CVC as the new majority shareholder. CVC supports our ambitious growth strategy and we see CVC as the perfect match for SGL professionally and culturally.

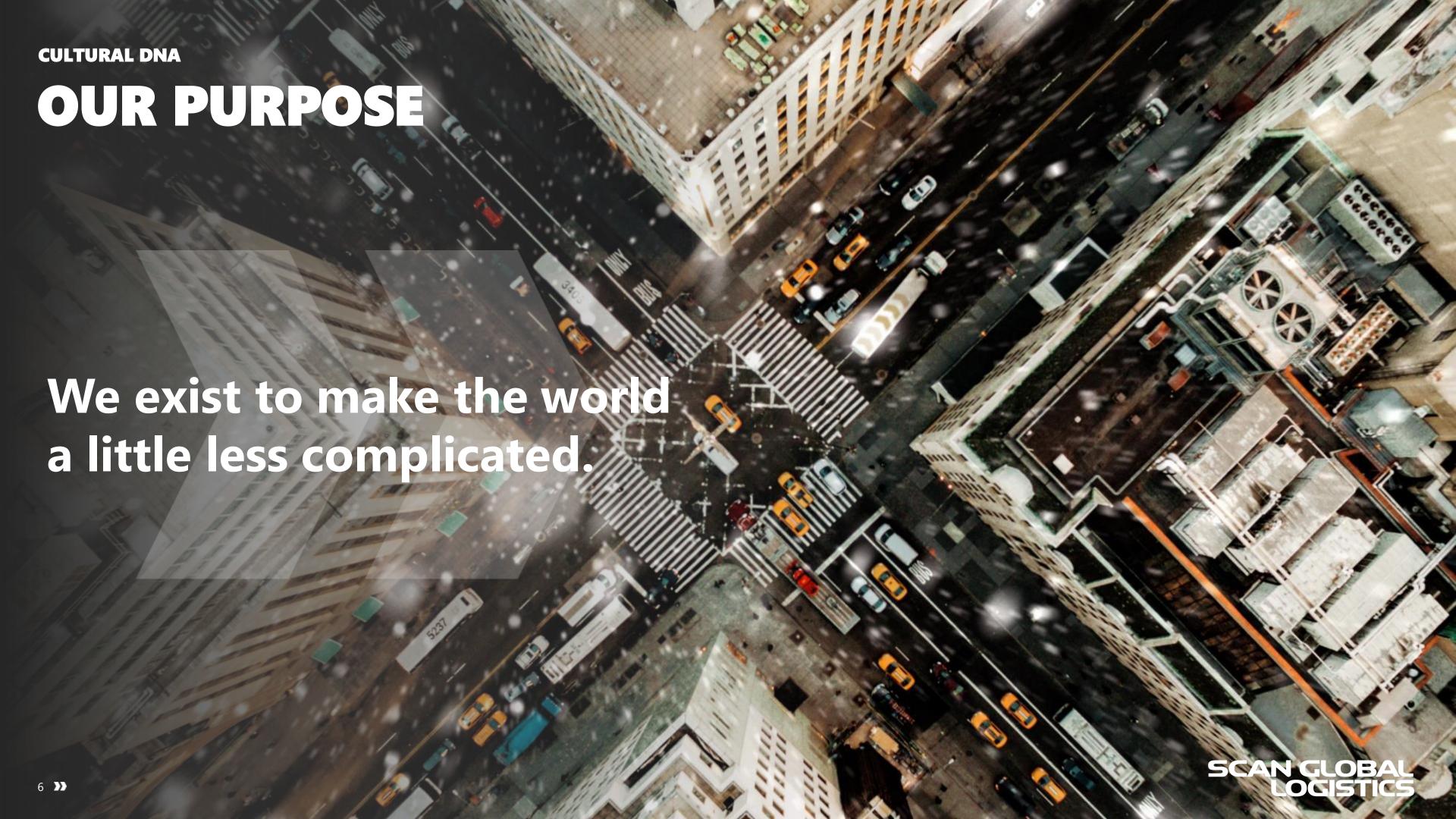
NEW CHAIRMAN

In 2023, SGL was pleased to

announce the appointment of Nils Smedegaard Andersen as the new Chairman of the Board.
We see Nils Smedegaard Andersen's impressive and deep industry knowledge and capabilities as a great fit helping us to fulfill SGL's ambitious strategy.









CULTURAL DNA

OUR VIRTUES



Respect

We don't believe in entitlement, but that all human beings are equal in worth no matter who they are or what they do



Integrity

We don't only believe in good intentions, but in honesty and execution to have the least possible distance between what we say and what we do



Entrepreneurship

We don't believe in being flawless, but in the ability to combine perseverance with innovation to get things done and learn from our mistakes



Fun

We don't merely believe in protocols, but in fostering an informal atmosphere powered by positive energy for human relationships to prosper



GLOBAL PRESENCE

Americas

EMEA

Nordics

Asia

Pacific



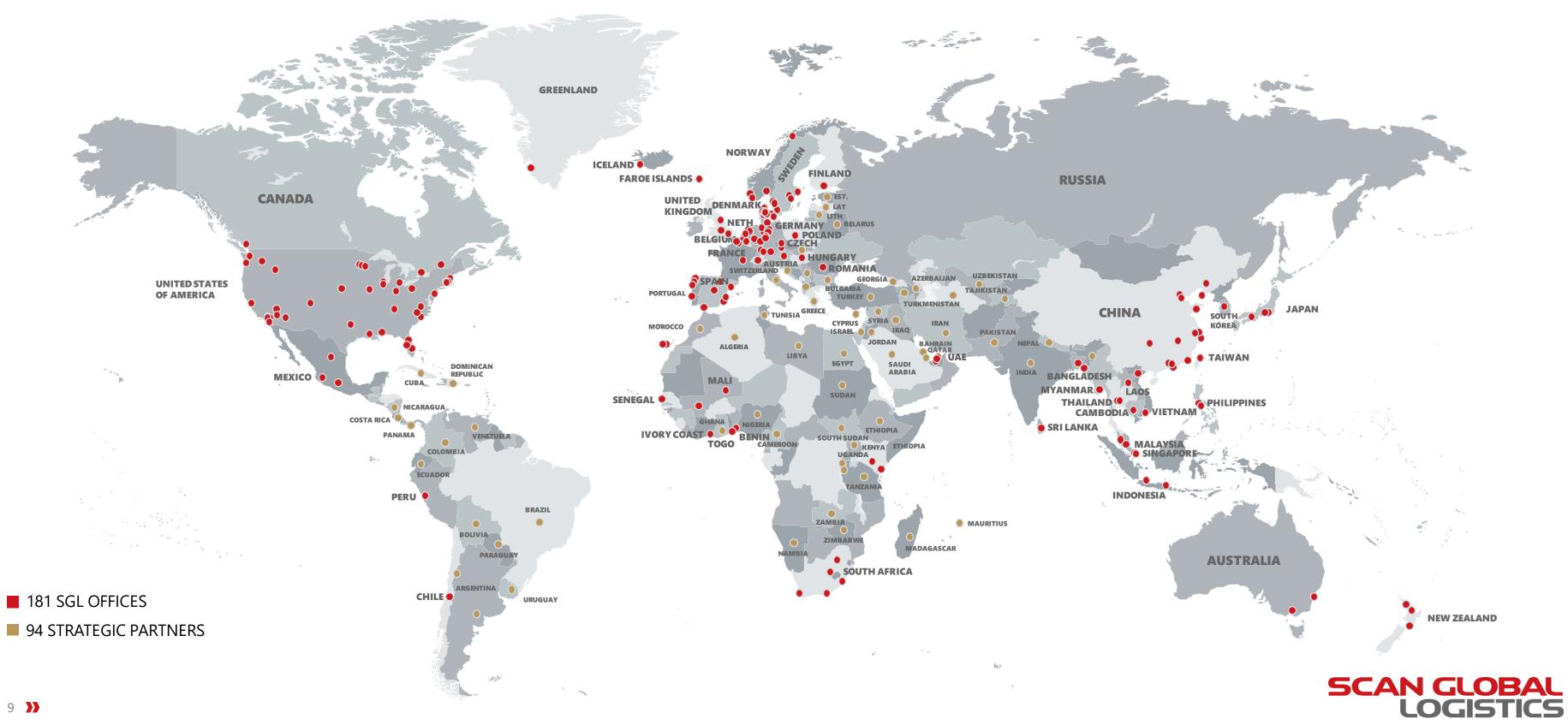
44 offices

68 offices

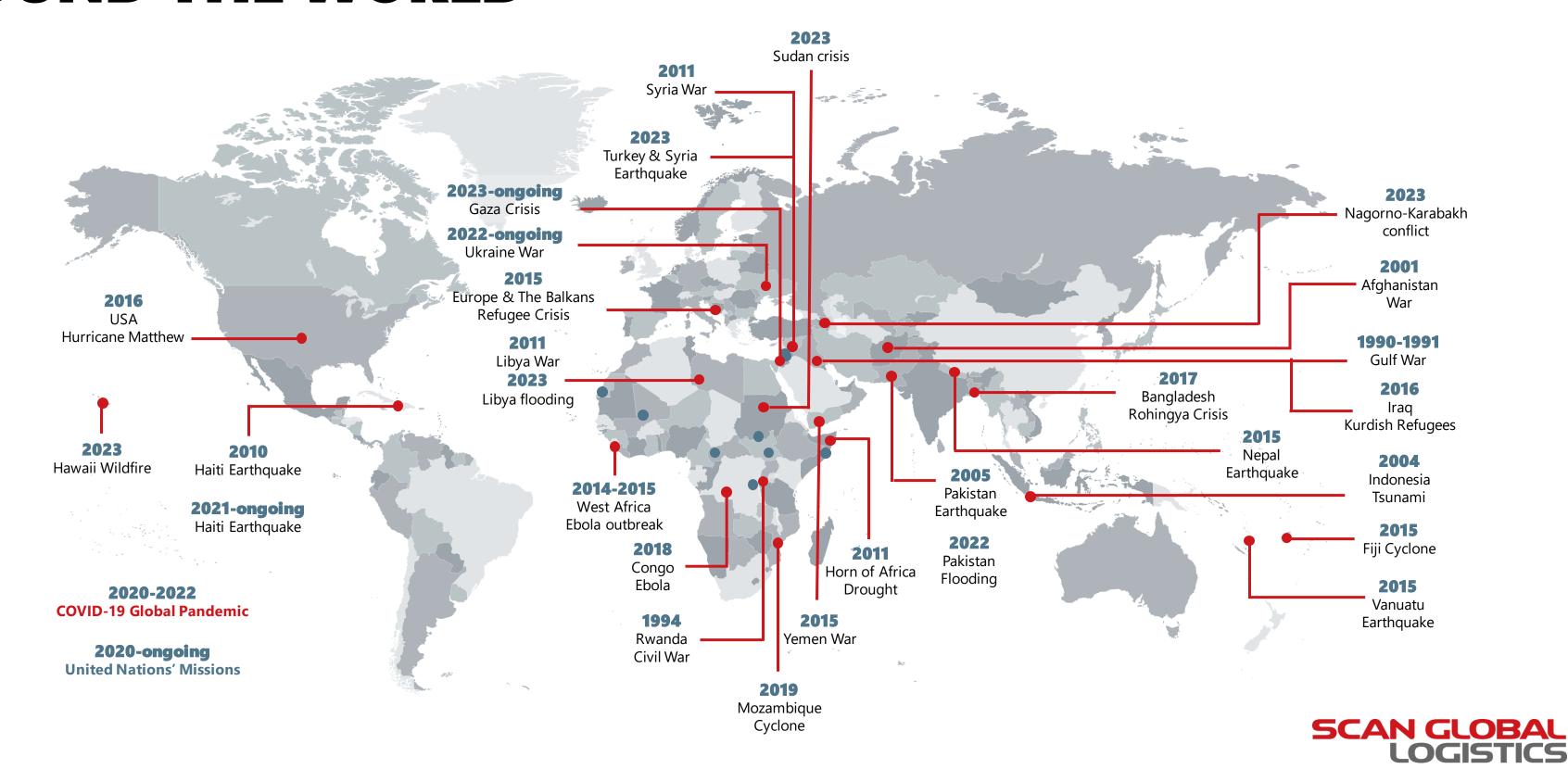
25 offices

35 offices

9 offices



MORE THAN 45 YEARS OF HUMANITARIAN LOGISTICS AROUND THE WORLD













AID & RELIEF

GENERAL MANUFACTURING

PHARMA HEALTHCARE **FASHION & RETAIL**



FOOD & ADDITIVES



ENERGY



GOVERNMENT & DEFENSE



TECHNOLOGY



AVIATION & AEROSPACE



AUTOMOTIVE



MARINE & CRUISE LOGISTICS



FAIRS & EVENTS



INDUSTRIAL PROJECTS

SCAN GLOBAL LOGISTICS



WHAT WE DO

OUR DIGITAL PLATFORM



In order to give you the best and most efficient service, we have made a portfolio of tools available for you, right at your fingertips.

You can calculate and request a booking, track and trace, receive status notifications and much more. Scan Global Logistics aim to always put you one step ahead. We are innovative and on the cutting edge of development when it comes to advanced added-value systems.

SCAN BIZZBusiness Intelligence

SCAN VIEW
Track & Trace

SCAN OMS
Order Management System

SCAN SHARE
SGL Partner Portal

SCAN BOOK
Book Portal

SCAN RATE

Rate Calculator

SCAN WMS
Warehouse Management

SGL EXPRESS
Booking & Tracking of Express

SGL FULFILLMENT & DISTRIBUTIONConnection to Global Consumer





We believe we fill a gap in the market leveraging our "perfect size" by full agility supported by a lean structure.



We deliver same quality and approach across products - no silos!

No P&L sub-optimisation

Executive sponsors and KAM's are mandated to make End2End P&L decisions to ensure we avoid local sub-optimisation

Fast decision-making

A flat structure enabling efficient decision and escalation handling

Above & beyond

We don't say no! We provide alternatives and all staff are mandated to take needed decisions

Information Technology

We build IT solutions basis customer feedback and choose robust proven solutions aimed at easing your daily operational

Customised "standard" solutions

We customise Control Tower solutions for our Global Customers



SOME OF OUR CUSTOMERS

































































CUSTOMER TESTIMONIALS

In our line of business having the right supply chain and logistics partner is pivotal. I am happy to say that with Scan Global Logistics, we have found everything we are aiming for.

Not only are they on time, on target, and price point; they also manage to assist in vital customer support issues.

We can absolutely recommend Scan Global Logistics in all business aspects.

Emil Axelsson, Manager, Logistics & Customer Support

- Ecolean Group

ecolean



When the Coronavirus started forcing us all to work from home, the SGL team never slowed down. I truly acknowledged the good attitude and positive activities of the SGL team.

The SGL team has shown extraordinary efforts to look for truck resources so that we are able to catch our dispatch plan.

Again, thank you for your teams' great work during this period.

Fiona Yao, Logistics Center Manager, Logistics Center, Jiangyin

- Alfa Laval



Electrolux has had a nearly decade long relationship with Scan Global. SGL has proved to be a reliable and preferred service provider due to their solid key account management support, active involvement and critical factor impacting our flows and good operational delivery.

SGL makes realistic commitment and delivers well on the agreed KPI's.

Tia Mohan, Director – Global Premium Freight Purchasing

- Electrolux





SUSTAINABILITY

OUR TARGETS, MAIN PARTNERSHIP AND SUSTAINABILITY RATINGS



APPROVED CLIMATE TARGETS BY THE SCIENCE BASED TARGET INITIATIVE

Our targets are aligned with the scenario of limiting global warming to 1.5°C



MEMBER OF THE EXPONENTIAL ROADMAP INITIATIVE

- Member of the subgroup1.5°C Supply Chain Leaders
- Committed to cut CO2
 emissions from transportation
 among members and
 business partners by 50-100%
 within a decade



ecovadis

SUSTAINABILITY RATINGS AND DISCLOSURE

- DDP maintained 'A-' rating in 2023, recognised in the leadership band for implementing current best practices
- EcoVadis Received a Sustainability score of 56



OUR UN SUSTAINABLE DEVELOPMENT GOALS

We aim to realise **two UN Sustainable Development Goals.**These global goals are part of our core business and where we can impact the most.

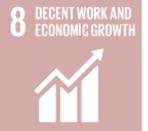






































13. CLIMATE ACTION

Key ambition to reduce CO2e emissions for SGL and help our customers reduce their transport emissions, anchored in our science-based target and Low Carbon Logistics solutions catalogue.



Drive the zero-carbon journey together with likeminded companies. Support humanitarian agencies, along with governments to provide aid & relief logistics services and distribute vaccines globally.

S CLIMATE ACTION



17 PARTNERSHIPS FOR THE GOALS





TANGIBLE SERVICES TO REDUCE YOUR CO2 EMISSIONS – FROM REPORTING TO ACTIONS

Low-Carbon Logistics services



CO2 Emissions Report

We create transparency for our customers to see where emissions lie

✓ CO₂ Visibility
 (Option to include non-SGL Logistics Providers)



Low Emissions Transport

We offer close to zero emitting solutions for different transport modes

- ✓ E-trucking
- ✓ Sustainable Aviation Fuel (SAF)
- **✓** Biofuel for Ocean Freight



CO2 Reduction Concept

We assess current supply chains, identify reduction opportunities and implement

- ✓ End-to-end reduction concept
- ✓ Investing in CO2 projects



CO2 Reduction Partnerships

We offer climate partnerships to reduce CO2 emissions every year

✓ Strategic CO2 reduction partnerships



Sustainable Expert Advisory

We offer industry expert knowledge and external sustainability advice



FIND FURTHER INFORMATION IN OUR 2023 ANNUAL REPORT & 2023 SUSTAINABILITY REPORT



Read our Annual Report 2023



Read our Sustainability Report 2023



UNCOMPLICATE YOUR WORLD >>







www.scangl.com